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REMARKS				

PER CLAIR,

THESE WRITE-UPS ARE USEFUL TO

US AND THE FIELD. RATHER THAN

MAKING THEM ROUTINE, AND POSSIBLY

DILUTING THE PRODUCT, WE WILL DO

OUR BEST TO RESPOND IN A MORE TIMELY

AND COMPLETE BASSS IN RESPONSE

TO SPECIFIC TASKING.

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CONFIDENTIAL

Central Intelligence Agency
Office of the Deputy Director for Intelligence



NOTE TO: Director of Central Intelligence

There is no question in my mind that field appraisals on key intelligence targets are a good thing. The view from overseas almost always adds new dimensions and information that DI analysts can benefit from and should have. Most DIers who have spent any significant amount of time with Station officers can tell you that the latter have insights that never seem to get put on paper and sent back to Washington. Having Stations do more analytical work would not eliminate this problem, but it would help. I think field appraisals also would encourage more DI-DO dialogue--both here and in the field. While I share your concern about diverting stations from their primary job, I would, nonetheless, encourage it on a selective basis.

Robert M. Gates
Deputy Director for Intelligence

cc: DDCI

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Central Intelligence Agency Office of the Deputy Director for Intelligence

DDI 02454-85 17 May 1985

SUBJECT: Field Appraisals

DDI/RMGates:

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Remarks

To 5 & 7: Please provide your thoughts on this to the DDCI.

Executive Secretary

2 May 1985

Date

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Executive Registry

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1 May 1985

MEMORANDUM FOR: Deput

Deputy Director of Central Intelligence

Deputy Director for Intelligence Deputy Director for Operations

FROM:

Director of Central Intelligence

SUBJECT:

Field Appraisals

I would like your judgment on the value of recent articles which have been called for on terrorism, on narcotics and on Soviet active measures in countries where those activities are a matter of special concern. By way of illustration I have attached to this memo a copy of a field appraisal on "Soviet active measures and similar activities aimed at manipulating groups and influencing opinion for Soviet ends."

It seems to me this kind of a write-up would be useful in intelligence and also useful in focusing and thinking in our operational efforts both in the field and at Headquarters. It possibly would also be useful in developing the intelligence skills of DDO officers and developing a closer fusion of DDI and DDO work and products. I think, too, that this kind of overall perspective is particularly valuable on intelligence targets like terrorism, narcotics, Soviet political and manipulative activities around the world, and opposition and dissenting forces, particularly in countries threatened with instability. On the other hand, we don't want to unduly divert station officers from recruitment and other operational efforts to analytical work. I would like you to take a look at this material and then talk about it later in the month.

William J. Casey

Attachment:						

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